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DISCLAIMER

This handbook is produced by the Daniel J. Epstein Department of Industrial and Systems Engineering as an unofficial guide to graduate studies in the department. The source for much of the information in this booklet is the USC Catalogue, the document of authority for all students of the University of Southern California. Degree requirements listed in the USC Catalogue supersede any information which may be contained in any bulletin of any school or department. The USC Catalogue is updated and published annually by the University of Southern California. Other sources for information contained in this booklet are the Viterbi School of Engineering Bulletin, the Schedule of Classes, and the SCampus. The student is referred to these publications for the definitive answers to any questions whether or not they are covered in this booklet. Matters of department policy not covered in the above publications may be referred to the ISE Educational Services Coordinator or to the ISE Faculty.

Although the University of Southern California, the Viterbi School of Engineering, and the Daniel J. Epstein Department of Industrial and Systems Engineering have many resources to help each student achieve his/her desired education and training goals, it is ultimately the student's responsibility to see that all requirements for graduation are satisfied.

"Students are expected to be familiar with university policies and to monitor their own academic progress. They should keep all records of official grades earned, degree requirements met, transfer credits accepted and actions taken on requests for substitutions or exceptions to university policies and regulations."

--USC Catalogue

For additional information on USC or the Daniel J. Epstein Department of Industrial and Systems Engineering, go to https://ise.usc.edu/
In today's economy, successful graduates need to be skilled in technology, computing and business. To get these skills, there is no better major than Industrial and Systems Engineering (ISE), and there is no better place to study Industrial and Systems Engineering than University of Southern California (USC). USC graduates

- Design and implement information systems to control supply chains, production equipment and business operations.
- Lead development projects for computers, software, communication equipment and bio-tech devices
- Manage technology workers in design firms, manufacturers, and service organizations, such as hospitals and airlines.
- Create human/computer interfaces and inventing technology to meet human needs.

A graduate degree from USC’s Epstein Department enables students to enter careers in technology management, information systems, consulting, automation and optimization.

WHY USC

Students come to USC because of our academics and innovative programs, but we also offer:

- Outstanding, well-paid career opportunities in California’s high-tech economy.
- Personal contact with top-ranked faculty, who are both world-renowned researchers and experienced engineers.
- A modern and challenging curriculum emphasizing information technology
- Top students who are attracted to Los Angeles’ international economy from around the world.
- For graduate students, a range of degree and course options, with choices for students coming from any engineering or technical major.

Students also choose USC because of its leadership in ISE research. Our faculty works with the National Science Foundation, the Integrated Media Systems Center (based at USC) and private companies, to stay at the forefront of innovation in software, control systems and engineering management.

USC’s research leadership is reflected in our faculty’s membership in the prestigious National Academy of Engineering, publications in leading journals and patents for innovative computer based technologies.

GRADUATE DEGREES OFFERED

USC has choices for students with, and without, undergraduate ISE degrees. All choices give students the training they need within a short period of time. Full-time students can complete master degrees in three semesters or less; part-time students in five semesters or less.

Master of Science Degrees

Master’s in Analytics is a multidisciplinary field that relates the application of engineering approaches and methods to the analytics and management of engineering and business processes based on data.

Master’s in Engineering Management is a joint ISE/business program that prepares students to lead technology projects and manage technology companies. The degree is especially well suited for students who have several years of work experience and are preparing to move into engineering management. Engineering Management courses are offered at night and through Distance Education Network, so students can enroll while continuing employment (Open to grads from all engineering and technical majors.)
Master’s in Health Systems Management Engineering is for students who are interested in operations management and health care applications, and whose career objectives lead to increasing technical management responsibilities in large health care organizations.

Master’s in Industrial and Systems Engineering prepares students to become technical leaders in industrial engineering.

Master’s in Industrial and Systems Engineering/MBA is for students who want an extended graduate program with depth in both business and engineering. (For students who have an undergrad degree in industrial engineering, production engineering or equivalent; other students may enroll while satisfying pre-requisites.)

Master’s in Operations Research Engineering trains students in solving business problems with computers and mathematics. (Open to graduates from all engineering and technical majors).

Master’s in Product Development Engineering is a joint program with the Aerospace and Mechanical Engineering Department that prepares engineers to become leaders in engineering design and new product development.

ENGINEER DEGREE

The Engineer degree is awarded under the jurisdiction of the School of Engineering, and is intended for students who wish to continue their coursework beyond the normal M.S. degree, but do not wish to complete the research requirements of the Ph.D.

DOCTOR OF PHILOSOPHY (Ph.D.)

The Ph.D. program prepares students for leadership in Industrial and Systems Engineering research and university-level education. In addition to meeting course requirements, students spend one or more years on PhD dissertation research. Policies for the Ph.D. are described in a separate publication available from the department.

QUALIFICATIONS FOR PhD ADMISSION

Graduate applications are individually reviewed by faculty, who consider academic preparation, grade point average, test scores, work experience, statements of purpose and letters of recommendation. Admission is competitive. Applicants must generally meet the following minimum standards, though satisfaction of these standards does not guarantee admission. However, conditional admission is sometimes granted when students are deficient in one area, but compensate in others. Therefore, students are still encouraged to apply if some, but not all, qualifications are satisfied.

For more information, please go to https://gradadm.usc.edu/our-programs/viterbi-school-of-engineering/

FINANCIAL AID AT USC

Financial assistance is administered on three levels at USC:

1. University Level (via The Graduate School). The Graduate School publishes the Guide to Graduate Aid. Fellowships are available. The completed Graduate Fellowship Application Form should be returned to the Department for processing. The Graduate School also accepts department nominations for scholarships.

2. School Level (via the Viterbi School of Engineering). The Dean and the Director of Graduate Studies of the School of Engineering review information from University Admissions to make awards to qualified candidates.

3. Department Level (via the Epstein Department Industrial and Systems Engineering). A limited number of Grader and Course Producer positions are available to highly qualified graduate students. To apply login to myViterbi at https://myviterbi.usc.edu/.

All of the above are extremely competitive. Graduate School aid and Viterbi School of Engineering aid are primarily
awarded to American citizens. Applicants interested in financial assistance should have qualifications well beyond the minimum requirements for admission.

Other Sources of Financial Aid
Financial aid is offered by many privately- and publicly-funded organizations. A number of scholarships are available to specifically promote women in higher education. The Institute of International Education publishes 'Funding for U.S. Study: A Guide for Foreign Nationals', which lists over 600 grants and scholarships for which foreign nationals may apply. Awards are sponsored by both private and public sources. Awards sponsored by individual colleges and universities, however, are not included. For further information, contact: Educational Associate Member Services, Institute of International Education, 809 United Nations Plaza, New York, New York 10017, USA. 

A Selected List of Fellowship Opportunities and Aids to Advanced Education for U.S. Citizens and Foreign Nationals is available from: The Publications Office, National Science Foundation, 4201 Wilson Blvd., Arlington, VA 22230

Employment
Many students are employed by the University while pursuing their graduate degrees. The USC Personnel Office and the Career Development Center have listings of full- and part-time on- and off-campus employment opportunities, which are widely available in Los Angeles (the second largest city in the United States). Many ISE students secure summer internships, which are frequently available to foreign students after completing a 9-month residency period in the United States.

APPLICATION AND ADMISSION PROCESS

Application Process
Applications to USC can be submitted online at to https://gradadm.usc.edu/our-programs/viterbi-school-of-engineering/. Applications are reviewed by the Admissions Office and by the Viterbi Graduate Admissions Office. It is very important to ensure that all required documents are provided, as decisions cannot be made until all material is received.

Graduate Application Package List
- Statement of Purpose
- Three Letters of Recommendation for MS applicants
- Graduate application form
- Official transcript(s)
- GRE scores
- TOEFL scores (required for International Students)
- Financial Statement (required for International Students)

Contact Information

University of Southern California
Daniel J. Epstein Department of Industrial & Systems Engineering
3715 McClintock Ave. GER 240
Los Angeles, CA 90089-0193
PHONE: (213) 740-4893
FAX: (213) 740-1120
isedept@usc.edu

University of Southern California
Office of Admission
University Park Campus
Los Angeles, CA 90089-0911
PHONE: (213) 740-1111
FAX: (213) 740-1556
gradadm@usc.edu
Limited Status Enrollment

Students may take classes without being admitted to a degree program as a Limited Status Student. Students who have been denied admission to a USC degree program may not take classes in that degree program. A maximum of 12 units taken as a Limited Status Student may be applied toward a graduate degree. Successful completion of courses under limited status does not guarantee admission to ISE degree programs. Students who are interested in pursuing a graduate degree should not delay their application.

Admission

Applicants will be notified in writing once a decision has been reached. Admitted applicants will receive further information on orientation programs, housing and campus life.

Conditional Admission

Applicants who do not meet admission qualifications may be granted conditional admission. Conditionally admitted students will be notified in writing of their admission status and of the conditions which must be satisfied to gain regular student status. Students must typically satisfy the admission conditions in the first semester of study.

International Students

USC provides excellent support for international students to assist in their transition to the United States. International students admitted to USC will be provided with either the I-20 or the IAP-66 Eligibility Certificates. After receiving this, the student must apply through a United States Embassy or Consulate for a visa to enter the United States. Students should plan on arriving in Los Angeles with ample time to arrange for housing and registration prior to the first day of classes.

COMMON REQUIREMENTS FOR MASTER'S DEGREES

Advisement

All graduate students in the Epstein Department are expected to see their advisors at least once per semester to plan courses and to ensure satisfactory degree progress.

Transfer Credit

The faculty of a degree program may establish limits on the number of transfer credits stricter than those of the university, which follow:

Courses used toward a degree completed elsewhere may not be applied toward a master's degree at USC. If courses were not used toward a completed degree, the maximum number of transfer credits that may be applied towards a 28-unit master's degree, subject to departmental approval, is four units.

- A maximum of four units of transfer credit may be applied toward an approved dual degree program.
- A maximum of 12 units of credit may be applied from courses taken as a Limited Status Student.
- Students should arrange for any transfer of credits during the first semester of enrollment at USC.

Time Limit

No course work that is older than seven years may be applied toward the master's degree. The master's degree must be completed within five calendar years of taking the first course applied to the program.

Undergraduate Deficiencies

A student must satisfactorily complete all undergraduate prerequisites prior to enrolling in graduate level courses.
Directed Research
No more than 8 units of directed research (590) may be applied toward the master's degree.

Residency
Students must complete a minimum of 20 units at USC. The last four units of courses must be at USC.

Grade Point Average Requirement
Students must maintain an overall 3.0 GPA on 400-level and above work attempted at USC beyond the bachelor's degree to graduate. A minimum grade of C (2.0) is required in a course to receive graduate credit. Transfer units count as credit (CR) and are not calculated in the GPA.

Graduation
At the beginning of the last semester, students should file an Application for Master's Degree with the Epstein Department. The department will email the instructions each semester. This will alert the School and the University that you are prepared to receive your degree and initiate the degree check process, verifying that all academic and administrative requirements are met.

Leave of Absence
A student who must suspend his/her studies for a semester or more must file for a leave of absence with the Epstein Department. Please contact your advisor or send an email to isedep@usc.edu, and withdraw from classes before the last day to drop classes without a mark of W (published in the Schedule of Classes). Students who miss the deadline for a leave of absence may still withdraw from classes with a mark of W but must apply for readmission to the program.
MASTER OF SCIENCE IN ANALYTICS (NLTX)
This program is designed to satisfy the growing demand for professionals equipped with significant technical and quantitative training in the fundamentals of analytics for solving engineering and business problems in today’s data-extensive digital world.

The core of the MS in Analytics program consists of seven foundational courses, and three elective courses, totaling 30 units. The foundational courses cover the fundamentals of optimization, Data Management, Data Mining and Predictive Analytics modeling and the computational tools needed to implement them. The elective courses expose the students to different business domains such as data analytics consulting, analytics of web data, predictive modeling with big data, among others.

**Required Courses: (12 units)**

ISE 529 Predictive Analytics (4)
ISE 530 Optimization Methods for Analytics (4)
ISE 558 Data Management for Analytics (4)

**Group A (4 units are required)**

ISE 533 Integrative Analytics (4)
ISE 534 Data Analytics Consulting (4)
ISE 580 Performance Analysis with Simulation (4)*

**Group B (4 units are required)**

ISE 525 Design of Experiments (4)
ISE 535 Data Mining (4)
ISE 537 Financial Analytics (4)
ISE 538 Performances Analysis Using Markov Models (4)
ISE 540 Text Analytics (4)
ISE 543 Enterprise Business Intelligence and Systems Analytics (4)
ISE 562 Decision Analysis (4)
ISE 580 Performance Analysis with Simulation (4)*

*May count towards Group A or Group B but not both.

**Adviser-Approved Electives: (8 units)**

**TOTAL Minimum Units: 28**
### Approved Electives for Analytics Program

#### Industrial & Systems Engineering Courses

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>ISE 500</td>
<td>NO</td>
</tr>
<tr>
<td>ISE 501</td>
<td>Innovative Conceptual Design for New Product Development</td>
</tr>
<tr>
<td>ISE 505</td>
<td>Modeling for Health Policy &amp; Medical Decision Making</td>
</tr>
<tr>
<td>ISE 506</td>
<td>Lean Operations</td>
</tr>
<tr>
<td>ISE 508</td>
<td>Health Care Operations Improvement</td>
</tr>
<tr>
<td>ISE 509</td>
<td>Practicum in Health Care Systems</td>
</tr>
<tr>
<td>ISE 510</td>
<td>Advanced Computational Design &amp; Manufacturing</td>
</tr>
<tr>
<td>ISE 511</td>
<td>Mechatronic Systems Engineering</td>
</tr>
<tr>
<td>ISE 513</td>
<td>Inventory Systems</td>
</tr>
<tr>
<td>ISE 514</td>
<td>Advanced Production Planning &amp; Scheduling</td>
</tr>
<tr>
<td>ISE 515</td>
<td>Engineering Project Management</td>
</tr>
<tr>
<td>ISE 525</td>
<td>Design of Experiments</td>
</tr>
<tr>
<td>ISE 527</td>
<td>Quality Management for Engineers</td>
</tr>
<tr>
<td>ISE 529</td>
<td>Predictive Analytics</td>
</tr>
<tr>
<td>ISE 530</td>
<td>Optimization Methods for Analytics</td>
</tr>
<tr>
<td>ISE 533</td>
<td>Integrative Analytics</td>
</tr>
<tr>
<td>ISE 534</td>
<td>Data Analytics Consulting</td>
</tr>
<tr>
<td>ISE 535</td>
<td>Data Mining</td>
</tr>
<tr>
<td>ISE 536</td>
<td>Linear Programming &amp; Extensions</td>
</tr>
<tr>
<td>ISE 537</td>
<td>Financial Analytics</td>
</tr>
<tr>
<td>ISE 538</td>
<td>Performance Analysis Using Markov Models</td>
</tr>
<tr>
<td>ISE 539</td>
<td>Stochastic Elements of Simulation</td>
</tr>
<tr>
<td>ISE 540</td>
<td>Text Analytics</td>
</tr>
<tr>
<td>ISE 543</td>
<td>Enterprise Business Intelligence &amp; Systems Analytics</td>
</tr>
<tr>
<td>ISE 544</td>
<td>Leading &amp; Managing Engineering Teams</td>
</tr>
<tr>
<td>ISE 545</td>
<td>Technology Development &amp; Implementation</td>
</tr>
<tr>
<td>ISE 561</td>
<td>Economic Analysis of Engineering Projects</td>
</tr>
<tr>
<td>ISE 562</td>
<td>Decision Analysis</td>
</tr>
<tr>
<td>ISE 563</td>
<td>Financial Engineering</td>
</tr>
<tr>
<td>ISE 580</td>
<td>Performance Analysis with Simulation</td>
</tr>
<tr>
<td>ISE 583</td>
<td>Enterprise Wide Information Systems</td>
</tr>
<tr>
<td>ISE 585</td>
<td>Strategic Management of Technology</td>
</tr>
<tr>
<td>ISE 601</td>
<td>Advance Design of Experiments &amp; Quality Engineering</td>
</tr>
<tr>
<td>ISE 620</td>
<td>Foundations of Stochastic Processes</td>
</tr>
<tr>
<td>ISE 630</td>
<td>Foundations of Optimization</td>
</tr>
<tr>
<td>ISE 631</td>
<td>Linear Programming</td>
</tr>
<tr>
<td>ISE 632</td>
<td>Network Flows &amp; Combinatorial Optimization</td>
</tr>
<tr>
<td>ISE 633</td>
<td>Large Scale Optimization &amp; Machine Learning</td>
</tr>
<tr>
<td>ISE 637</td>
<td>Equilibrium Programming</td>
</tr>
<tr>
<td>ISE-651</td>
<td>NO</td>
</tr>
<tr>
<td>ISE 662</td>
<td>Advanced Decision Theory</td>
</tr>
</tbody>
</table>

#### Computer Science Courses

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>CSCI 455X</td>
<td>Introduction to Programming Systems Design</td>
</tr>
<tr>
<td>CSCI 485</td>
<td>File &amp; Database Management</td>
</tr>
<tr>
<td>CSCI 510</td>
<td>Software Management &amp; Economics</td>
</tr>
<tr>
<td>CSCI 521</td>
<td>Optimization: Theory &amp; Algorithms</td>
</tr>
<tr>
<td>CSCI 544</td>
<td>Applied Natural Language Processing</td>
</tr>
<tr>
<td>CSCI 561</td>
<td>Foundations of Artificial Intelligence</td>
</tr>
<tr>
<td>CSCI 570</td>
<td>Analysis of Algorithms</td>
</tr>
<tr>
<td>CSCI 577A</td>
<td>Software Engineering</td>
</tr>
<tr>
<td>CSCI 578</td>
<td>Software Architectures</td>
</tr>
<tr>
<td>CSCI 585</td>
<td>Database Systems</td>
</tr>
</tbody>
</table>

#### Data Science Courses

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>DSCI 519</td>
<td>Foundations &amp; Policy for Information Security</td>
</tr>
<tr>
<td>DSCI 531</td>
<td>Foundations of Data Management</td>
</tr>
<tr>
<td>DSCI 552</td>
<td>Machine Learning for Data Science</td>
</tr>
<tr>
<td>DSCI 553</td>
<td>Foundations &amp; Applications of Data Mining</td>
</tr>
<tr>
<td>DSCI 554</td>
<td>Data Visualization</td>
</tr>
<tr>
<td>DSCI 559</td>
<td>Introduction to Data Management</td>
</tr>
</tbody>
</table>

#### Data Science & Operations (Marshall)

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>DSO 528</td>
<td>Data Warehousing, Business Intelligence, &amp; Data Mining</td>
</tr>
<tr>
<td>DSO 547</td>
<td>Designing Spreadsheet-Based Business Models</td>
</tr>
<tr>
<td>DSO 562</td>
<td>Fraud Analytics</td>
</tr>
</tbody>
</table>

#### Marketing (Marshall)

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>MKT 566</td>
<td>Marketing Analytics</td>
</tr>
</tbody>
</table>
MASTER OF SCIENCE IN ENGINEERING MANAGEMENT (MSEMT)

This program is designed primarily, but not exclusively, for graduate engineers whose career objectives lead to increasing technical management responsibilities.

A total of 28 units is required for the degree. A minimum of 16 units must be taken in the Epstein Department of Industrial and Systems Engineering. A total of 20 units must be at the 500 level or above. The program is available via distance education.

Applicants to the program are expected to have a degree in engineering or the equivalent.

Required Courses (16 units)

- ISE 500 Statistics for Engineering Managers (4)
- ISE 515 Engineering Project Management (4)
- ISE 544 Leading and Managing Engineering Teams (4)
- ISE 561 Economic Analysis of Engineering Projects (4) (*prerequisite ISE 500*)

Technology Course – Select one (4 units)

- CE 576 Invention and Technology Development (3)
- ISE 445 Technology Development and Implementation (4)
- ISE 501 Innovative Conceptual Design for New Product Development (4)
- ISE 585 Strategic Management of Technology (4)

Advisor Approved Electives (8 units)

TOTAL Minimum Units: 28
MASTER OF SCIENCE IN HEALTH SYSTEMS MANAGEMENT ENGINEERING (MSHSME)

At least 28 units are required for the degree. Some combinations of courses may require students to complete more than 28 units. Admitted students may count courses taken for completion of the Graduate Certificate in Health Systems Operations toward this degree. This program is available via distance education.

Applicants to the program are expected to have mathematical competence representative of that provided by an undergraduate degree in engineering; competence in basic descriptive and inferential statistics; competence in microeconomics. Admitted students who do not meet the course work requirements will be assigned courses to complete the deficiencies.

Required Courses – (20 Units)

ISE 505  Modeling for Health Policy and Medical Decision Making (4)
ISE 508  Health Care Operations Improvement (4)
ISE 509  Practicum in Health Care Systems (4)
PM 504  Quality in Health Care (4)
PM 508  Health Service Delivery in the U.S. (4)

Select One Option (4 Units)

ISE 504  Management of Change in Health Care Systems (4)
ISE 564  Performance Analysis (4)

Advisor Approval Electives (4 units)

TOTAL Minimum Units: 28
MASTER OF SCIENCE IN INDUSTRIAL AND SYSTEMS ENGINEERING (MSISE)

The MSISE program is for students who want to become technical leaders in the field of Industrial and Systems Engineering. Entering students should possess a bachelor's degree in Industrial Engineering or equivalent (represented by the following prerequisites). Admitted students who do not meet prerequisites will be assigned courses to complete the deficiencies.

A total of 28 units is required for the degree, of which at least 20 units must be completed in the Epstein Department of Industrial and Systems Engineering. Of the 28 units, 20 must be at the 500 level or above.

Prerequisites
Engineering Probability
Engineering Statistics
Engineering Economy

400- and 500-level courses may be counted for credit toward the master's degree, subject to department approval and any other restricted courses noted in the USC Catalogue.

Required Courses (12 units)
ISE 513 Inventory Systems (4)
ISE 514 Advanced Production Planning and Scheduling (4)
ISE 515 Engineering Project Management (4)

Group A: Quantitative Techniques (4 units)
Select one course
ISE 530 Optimization Methods for Analytics (4)
ISE 536 Linear Programming and Extensions (4)
ISE 538 Performances Analysis Using Markov Models (4)
ISE 539 Stochastic Elements of Simulation (Co-requisite ISE-538), (4)
ISE 580 Performance Analysis with Simulation (4)

Group B: Quality and Operations (4 units)
Select one course
ISE 506 Lean Operations (4)
ISE 525 Design of Experiments (4)
ISE 527 Quality Management for Engineers (4)
ISE 583 Enterprise Wide Information Systems (4)

Group C: Engineering Management (4 units)
Select of course
ISE 561 Economic Analysis for Engineering Projects (Prerequisite ISE-500) (4)
ISE 562 Decision Analysis (4)
ISE 564 Performances Analysis (4)
ISE 570 Human Factors in Engineering (4)

Advisor-Approved Electives (4 units)

TOTAL Minimum Units: 28
MSISE/MASTER OF BUSINESS ADMINISTRATION (MSISE/MBA)

The MSISE/MBA degree is for students who want an extended program that combines technical education in industrial engineering with an MBA degree. This 68-unit joint program with the Marshall School of Business requires 68 leads to both a Master of Science in Industrial and Systems Engineering and the Master of Business Administration. The program is especially well students who want to become managerial leaders within technically oriented companies.

Admission:
To be admitted to the MSISE/MBA dual degree program, the applicant must satisfy admission criteria for both the Industrial and Systems Engineering Department and the Graduate School of Business Administration. Admission criteria for the ISE Department are outlined earlier in this publication. Admission criteria for the Graduate School of Business Administration may be obtained by calling MBA Admissions at (213) 740-7846 (also see http://www.marshall.usc.edu).

Marshall School of Business Required Courses:

Required GSBA courses include all courses required in the M.B.A. core program and graduate business electives sufficient to bring the total units completed in the Marshall School of Business to at least 48 units.

Curriculum Prerequisites:
Same as for the MSISE degree, plus any prerequisites required for the MBA.

School of Engineering Required Courses: (Minimum 20 units)

Required Courses:
ISE 513 Inventory Systems (4)
ISE 514 Advanced Production Planning and Scheduling (4)
ISE 515 Engineering Project Management (4)

(Choose two course from Group A, B, or C):

Group A:
ISE 530 Optimization Methods for Analytics (4)
ISE 536 Linear Programming and Extensions (prerequisite MATH 225 or EE 441) (4)
ISE 538 Performance Analysis Using Markov Models (4)
ISE 539 Stochastic Elements of Simulation (corequisite ISE-538)
ISE 580 Performance Analysis with Simulation (4)

Group B:
ISE 506 Lean Operations (4)
ISE 525 Design of Experiments (4)
ISE 527 Quality Management for Engineers (4)
ISE 583 Enterprise Wide Information Systems (4)

Group C:
ISE 561 Economic Analysis for Engineering Projects (4)
ISE 562 Decision Analysis (4)
ISE 564 Performance Analysis (4)
ISE 570 Human Factors in Engineering (4)

Advisor-Approved Engineering Elective(s): 4 units
<table>
<thead>
<tr>
<th>Marshall School of Business Required Units</th>
<th>48 units</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Units for the Dual Degree Program (M.S./M.B.A.)</td>
<td>68 units</td>
</tr>
</tbody>
</table>
The MSPDE is a joint program with the Aerospace and Mechanical Engineering (AME) Department that prepares engineers to become leaders in engineering design and new product development. The MSPED program offers two Areas of Specialization, namely Management and Technology. The management specialization will prepare students for a career as product development chief engineer, while the PDS specialization will prepare students as future product development project managers. Student entering this program must declare their choice of an AOS at admission. The degree is also available for remote students through USC's Distance Education Network (DEN). For more information about DEN, go to http://den.usc.edu.

Program is administered by the Epstein ISE Department.

Prerequisites:
A bachelor's degree in an area of engineering or science;  
Senior level coursework in either Engineering Design or Engineering Economy

Required Courses (8 units)

ISE 445 Technology Development and Implementation (4)  
ISE 501 Innovative Conceptual Design for New Product Development (4)

Management Specialization
Product Development Systems (8 units)
ISE 515 Engineering Project Management (4)  
ISE 544 Leading and Managing of Engineering Teams (4)  
OR  
ISE 585 Strategic Management of Technology Innovation (4)

Technical Electives (8 units):
BAEP 557 Technology Commercialization (3)  
AME 504 Mechatronic Systems Engineering (4)  
AME 510 Advanced Computational Design and Manufacturing (4)  
ISE 514 Advanced Production (4)  
ISE 525 Design of Experiments (4)  
ISE 527 Quality Management for Engineers (4)  
ISE 544 Leading and Managing of Engineering Teams (4)**  
CE 576 Invention and Technology Development (3)  
ISE 561 Economic Analysis of Engineering Projects (prerequisite ISE 500) (4)  
ISE 562 Decision Analysis (4)  
ISE 580 Performances Analysis with Simulation (4)  
ISE 583 Enterprise Wide Information Systems (4)  
ISE 585 Strategic Management of Technology (4)**  
ISE 610 Advance Design of Experiments and Quality Engineering (4)  
SAE 541 System Engineering Theory and Practice (3)  
SAE 549 Systems Architecting (3)  
**Cannot double count with the Management Specialization course**

Advisor Approved Electives (4 Units)
TOTAL Minimum Units: 28
APPROVED ELECTIVES

Business & Entrepreneurship
• BAEP 551: Introduction to New Ventures
• BAEP 557: Technology Transfer & Commercialization
• ISE 585: Strategic Management of Technology

Aerospace Engineering
• AE 481 Aircraft Design
• AE 501 Spacecraft System Design
• AE 516ab Flight Vehicle Stability and Control
• AE 529 Aircraft Structures Analysis
• AE 546 Basic Aeroelasticity

Computer Science
• CS 455x Intro to Programming Systems Design
• CS 460 Introduction to Artificial Intelligence
• CS 477L Design and Construction of Large Software Systems
• CS 480 Computer Graphics
• CS 482 Introduction to Geometric Modeling
• CS 485 File & Database Management
• EE 547 Software Methods in Robotics
• CS 551 Computer Communications
• EE 554L Introduction to Systems Design Using Microprocessors
• CS 560 Advanced Microcomputer-Based Design
• EE 561 Artificial Intelligence
• EE 574 Computer Vision
• CS 577ab Software Engineering
• CS 582 Geometric Modeling
• CS 583 Computational Geometry
• CS 584 Intelligent Systems for Design and Manufacture
• CS 585 Database Systems
• CS 598 Expert Systems
• CS 615 Robotic Motion Planning

Electrical Engineering
• EE 454L Introduction to Systems Design Using Microprocessors
• EE 472 Intro to Lasers and Laser Systems
• EE 479 Intro to Integrated Circuit Design
• EE 482 Linear Control Systems
• EE 504L Introduction to Systems Design Using Microprocessors
• EE 536 Integrated Circuit Analysis & Design
• EE 537 Survey of Modern Solid State Devices
• EE 543abl Digital Control
• EE 544 Optimal Control
• EE 545 Introduction to Robotics

• EE 546L Basic Robotics Laboratory
• EE 562a Random Processing in Engineering
• EE 569 Intro to Digital Image Processing
• EE 577 VLSI System Design
• EE 584 Chaotic Systems
• EE 585 Linear Systems Theory
• EE 587 Nonlinear Control Systems
• EE 588 Linear Quadratic Control
• EE 593 Multivariable Control
• EE 657 Parallel Processing
• EE 666 Data Communication
• EE 680 Computer Aided Design of Digital Systems
• EE 684 Optimum Stochastic Control
• EE 685 Parameter Identification & Adaptive Control

Industrial & Systems Engineering
• ISE 410 Production Planning and Control
• ISE 426 Statistical Quality Control
• ISE 435 Discrete Systems Simulation
• ISE 513 Inventory Systems
• ISE 514 Industrial Scheduling
• ISE 515 Engineering Project Management
• ISE 527 Quality Management for Engineers
• ISE 530 Optimization Methods for Analytics
• ISE 535 Data Mining
• ISE 538 Performance Analysis Using Markov Models
• ISE 540 Text Analytics
• ISE 561 Economic Analysis of Engineering Projects
• ISE 580 Performance Analysis with Simulation

Materials Science
• MS 472 Polymer Science and Engineering
• MS 475 Physical Properties of Polymers
• MS 511 Materials Preparation
• MS 513 Multilayered Materials & Properties
• MS 518 Semiconductor Materials for Devices
• MS 560 Fatigue and Fracture
• MS 583 Materials Selection
• MS 584 Fracture Mechanics and Mechanisms

Mechanical Engineering
• ME 403 Stress Analysis
• ME 407 Computer Graphics for Mechanical Engineers
• ME 408 Computer-Aided Design of Mechanical Systems
MASTER OF SCIENCE IN OPERATIONS RESEARCH ENGINEERING (MSORE)

The MSORE degree is for students who hold a bachelor’s degree in engineering, mathematics, science or related fields, who would like to enter careers in the use of computers and mathematics in solving business problems. The 28-unit program must include at least 20 units of industrial and systems engineering courses related to operations research and 4 units of approved electives. Students will be required to make up deficiencies in mathematics and statistics. Additional courses or examinations may be required at the discretion of the department before full admission to the program.

Prerequisites:
- Calculus I, II, III
- Linear Algebra & Diff. Eq.
- Linear Programming
- Engineering Probability and Statistics

Required Courses: 20 units
- ISE 536 Linear Programming and Extensions (4)
- ISE 538 Performance Analysis Using Markov Models (4)
- ISE 580 Performance Analysis with Simulation (4)
- ISE 583 Enterprise Wide Information Systems (4)
- ISE 632 Network Flows and Combinatorial Optimization *(prerequisite ISE536)* (4)

Select 1 of the following 10 courses: 4 units
- ISE 513 Inventory Systems (4)
- ISE 514 Advanced Production Planning and Scheduling (4)
- ISE 520 Optimization Theory and Algorithms: Numerical Optimization (4)
- ISE 525 Design of Experiments (4)
- ISE 539 Stochastic Elements of Stimulation (4) *(corequisite ISE 538)*
- ISE 562 Decision Analysis (4)
- ISE 563 Financial Engineering (4)
- ISE 576 Industrial Ecology: Technology-Environment Interaction (4)

Advisor Approved Electives: 4 units

TOTAL Minimum Units: 28
The Engineer degree is designed for students who want to extend their coursework, but do not want to complete the research requirements of the Ph.D.

**Prerequisites**
A Master of Science degree in engineering, or completion of a minimum of 30 units of graduate engineering courses, plus all prerequisite courses for the Master of Science in Industrial and Systems Engineering.

**Course Requirements**
The Engineer degree requires a minimum of 30 units of graduate course work beyond the Master of Science degree; up to six units at the 400 level may be counted at the discretion of the student's guidance committee if the committee finds them necessary for the student's program. The course work must form a balanced program of study leading to a definite concentration in two fields of engineering; a minimum of 12 units in one field, nine in another; nine units are elective and may be taken outside the School of Engineering, but must be acceptable for graduate credit. The distribution of course work will be governed by the student's guidance committee and should be considered in conjunction with the course work done for the Master of Science degree. A candidate for the Engineer degree may substitute a project under the supervision of a faculty member for six units of course work. In order to have the project credited toward the degree, the student must register in 690 during the course of the project; total 690 registration should be six units. A student wishing to work on a project must make arrangements with a member of the faculty to supervise and evaluate the work, and obtain the approval of the committee chair prior to completing more than 15 units of coursework. In many cases, the project may be related to the candidate's work outside the university, but must still be supervised by a faculty member. Distribution of the course work should take into account the nature of the project.

**Grade Point Average Requirement**
Students must maintain an overall 3.0 GPA on all 400-level and above work attempted at USC beyond the bachelor's degree to graduate. A minimum grade of C (2.0) is required in a course to receive graduate credit. Transfer units count as credit (CR) and are not calculated in the GPA.

**Residence Requirement**
A candidate must complete the last four units of course work at USC. At least 24 units must be taken in residency at USC.

**Guidance Committee**
After being granted graduate standing the student must form a guidance committee. The committee is made up of three full-time faculty members who are specialists in the student's areas of concentration, with at least two from the major department. Forms for appointment of the committee are available from the Graduate Study Office. The student is responsible for finding a faculty member from one area of concentration who will act as the chair of the guidance committee. The chair will assist in selection of the other members. Advisement of the student after formation of the committee will be by the committee chair. Students must meet with their committees at least once per year.

The guidance committee chair and members equally share advisement responsibilities and together maintain the quality of the program. The chair is responsible for maintaining the student's advisement file, keeping it up-to-date and complete with all documentation.

**Study Plan**
With the advice of the guidance committee, the student should lay out a study plan listing all courses to be taken toward the degree and when the courses will be taken. The study plan should form a coherent body of course work fulfilling the student's academic and professional objectives. Changes in the study plan must be approved by the guidance committee.
Qualifying Examination
The student must satisfactorily complete an engineer's qualifying examination administered by his or her guidance committee. This examination will cover both areas of concentration and will consist of at least one written and one oral examination. This examination is normally taken during the last semester of course work toward the degree. Students who choose to take the examination in the semester following the completion of course requirements may do so until the end of the third week of classes without registering. After that date students must register for GRSC 800 to maintain continuous enrollment in the program. Results of the examination are reported to the Graduate Study Office and forwarded to the Office of Academic Records and Registrar.

The qualifying examination is given strictly on a pass/fail basis. Students must be unanimously passed by the guidance committee. Students may not be conditionally passed. Students who fail the examination may, at the guidance committee's discretion, retake the examination not sooner than six months following the first exam. The exam may only be taken twice.

Transfer Credit
Four units of graduate course work may be transferred from an accredited institution toward the Engineer degree. Transfer work must have been done after receiving the M.S. degree and must be approved by the guidance committee.

Reserving Course Credit
A student who receives the Master of Science degree at USC may reserve a limited number of units taken prior to the receipt of the Master of Science degree for credit toward the Engineer degree. To reserve credit, the course must have been taken during the last semester as a Master of Science candidate, not used toward the Master of Science degree, be acceptable to the guidance committee, and approved by petition to the graduate study committee of the School of Engineering.

Time Limit
The student must complete all requirements within five calendar years.

Admission to Candidacy
After satisfactorily completing the qualifying examination, and no later than the beginning of the last semester of course work, the student must file for candidacy. This is a separate and distinct step which sets forth the entire academic program fulfilling the degree requirements and is used as a working basis for awarding the degree.
Changes to the Academic Program
After admission to candidacy, any changes in the proposed academic program must be approved by the Graduate Study Committee. Petition forms are available from the Graduate Study Office and must be endorsed by the guidance committee.

Graduation
At the beginning of the last semester, students should file an Application for Engineer's Degree with the Graduate Study Office. This will alert the School and the University that you are prepared to receive your degree and initiate the degree check process, verifying that all academic and administrative requirements are met.

ACADEMIC HONORS

Academic Awards
The Department and the Viterbi School of Engineering may, from time to time, nominate students for awards and scholarships. If you feel you may qualify for any award or recognition based on academic performance, leadership, extra-curricular activities, or any combination of the above, please let the Department know. We are always happy to give you the recognition you deserve.

STUDENT ORGANIZATIONS

To build character and leadership skills, and to acknowledge academic achievement, the ISE Department supports the activities of three student organizations: the Student Chapter of Institute of Industrial Engineers; Engineering Management Student Association, Alpha Pi Mu; and Omega Rho. These organizations are run by ISE students to further academic and professional goals. Each organization has an ISE faculty member as an advisor. The quality of each of these organizations is directly affected by the quality of its student members, and particularly its officers. Your active participation is, therefore, encouraged. Interested students should contact the Educational Services Coordinator for details.

Student Chapter of the Institute of Industrial Engineers
The Institute of Industrial Engineers is the professional organization for industrial engineers. Its mission is to promote and foster industrial engineering as a profession. Reduced membership dues are available to student members.

Alpha Pi Mu
Alpha Pi Mu is the industrial engineering honors society. Its purpose is to recognize high academic achievement by juniors, seniors, and graduate students in industrial engineering. Membership is by invitation only.

Engineering Management Student Association EMSA
EMSA was established in 2012 to increase the interaction between industry, alumni, students, and the professors. The organization is free to all USC students.

Omega Rho
Omega Rho is the operations research honors society. Its purpose is to recognize high academic achievement by undergraduate and graduate students in operations research. Membership is by invitation only.
Progressive Degree Options

**Master’s in Analytics** is a multidisciplinary field that relates the application of engineering approaches and methods to the analytics and management of engineering and business processes based on data.

**Master’s in Engineering Management** is a joint ISE/business program that prepares students to lead technology projects and manage technology companies. The degree is especially well suited for students who have several years of work experience and are preparing to move into engineering management.

**Master’s in Health Systems Management Engineering** is for students who are interested in operations management and health care applications, and whose career objectives lead to increasing technical management responsibilities in large health care organizations.

**Master’s in Industrial and Systems Engineering** prepares students to become technical leaders in industrial engineering.

**Master’s in Operations Research Engineering** trains students in solving business problems with computers and mathematics. (Open to graduates from all engineering and technical majors).

**Master’s in Product Development Engineering** is a joint program with the Aerospace and Mechanical Engineering Department that prepares engineers to become leaders in engineering design and new product development.
The Master of Science in Analytics is designed to satisfy the growing demand for professionals equipped with significant technical and quantitative training in the fundamentals of analytics for solving engineering and management problems in today’s data-extensive digital world.

Analytics is a multidisciplinary field that relates the application of engineering approaches and methods to the analysis and management of engineering and enterprise processes based on data. Learning objectives of this program involve data collection, cleansing, fusing and curating, for the purpose of analyzing trends, discovering patterns and building decision models for well-reasoned decision support. Rigorous mathematical modeling and computational methods tools are at the heart of the program.

Graduates of this program will be prepared to convert data into meaningful information, embedded in decision support systems that can help organizations make important operational decisions and help set strategic direction and policy.

Required Courses (12 units)
ISE 529 Predictive Analytics (4)
ISE 530 Optimization Methods for Analytics (4)
ISE 558 Data Management for Analytics (4)

Group A (4 units) Select one course.
ISE 533 Integrative Analytics (4)
ISE 534 Data Analytics Consulting (4)
ISE 580 Performance Analysis with Simulation (4) **

Group B (4 units) Select one course.
ISE 525 Design of Experiments (4)
ISE 535 Data Mining (4)
ISE 537 Financial Analytics (4)
ISE 538 Performance Analysis Using Markov Models (4)
ISE 540 Text Analytics (4)
ISE 543 Enterprise Business Intelligence & Systems Analytics (4)
ISE 562 Decision Analysis (4)
ISE 580 Performance Analysis with Simulation (4) **

**Cannot double count**

*Total Minimum Units Required for the PDP degree: 20
Masters Degree – Engineering Management
Progressive Degree Option

The MS in Engineering Management program (MSEMT) is designed for students with undergraduate degrees in engineering or related sciences to prepare them for management responsibilities. As an MSEMT student, you will learn how to lead technology projects as well as manage teams, engineering functions, and companies. In addition, you will gain an understanding of the economic decision making processes. More than just theory, the MSEMT program offers real-world examples provided by instructors who have years of relevant industry experience, covering topics such as technology creation, management of invention, information systems, managerial accounting, and quantitative methods. This is also a suitable program to help prospective technical entrepreneurs understand the enterprise creation process.

Required Courses (16 Units)

- ISE 500 Statistics for Engineering Managers (4)
- ISE 515 Engineering Project Management (4)
- ISE 544 Leading and Managing Engineering Teams (4)
- ISE 561 Economic Analysis of Engineering Projects (4)

Technology Course (4 units)

- CE 576 Invention & Technology Development (3)
- ISE 445 Technology Development and Implementation (4)
- ISE 501 Innovative Conceptual Design for New Product Development (4)
- ISE 585 Strategic Management of Technology (4)

Total Minimum Units required for the PDP degree: 20

**Courses cannot be double counted and you must have at least 16 ISE units**
Masters Degree – Health Systems Management Engineering
Progressive Degree Option

The Master of Science in Health Systems Management Engineering prepares students for leadership positions in the healthcare industry. Hospitals and the healthcare system are in desperate need of redesign from a cost, quality and productivity standpoint. Employers are seeking the skills offered in this degree. Jobs are often in management, consulting, performance improvement or technology. Healthcare is the largest industry and needs people able to help improve operations. You will learn how healthcare works and how to make it better for everyone by doing projects at hospitals and clinics. Courses are from three schools; the Daniel J. Epstein Department of Industrial and Systems Engineering, the Keck School of Medicine of USC and the USC Sol Price School of Public Policy.

Required Courses – (16 units)
- ISE 505 Modeling for Health Policy and Medical Decision Making (4)
- ISE 508 Health Care Operations Improvement (4)
- ISE 509 Practicum in Health Care Systems (4)
- PM 508 Health Service Delivery in the U.S. Units: 4 (Fa)

Choose One – (4 Units)
- ISE 504 Management of Change in Health Care Systems
- ISE 564 Performance Analysis

*Total Minimum Units Required for the Health Systems Management Engineering PDP degree: 20
Masters Degree – Industrial & Systems Engineering
Progressive Degree Option

The MS in Industrial & Systems Engineering (MSISE) program is designed for engineers and related technical professionals aspiring to achieve the highest levels of responsibility and leadership in the workplace. As an MSISE student, you will be broadly educated in all aspects of technical enterprises. The MSISE program is excellent preparation for industrial engineering program graduates who want to acquire substantial depth with respect to industrial engineering methods and the theory of the firm. This degree is also relevant if you are a graduate from another technical area and intend to leverage your existing skills toward the pursuit of responsibility for the profitability and growth of your organization.

Required Courses (12 units)

- ISE 513 Inventory Systems (4)
- ISE 514 Advanced Production Planning and Scheduling (4)
- ISE 515 Engineering Project Management (4)

Select Two Courses from Group A, B, or C (8 units)

**Group A**
- ISE 530 Optimization Methods for Analytics (4)
- ISE 536 Linear Programming and Extensions (4)
- ISE 538 Performance Analysis Using Markov Models (4)
- ISE 539 Stochastic Elements of Simulation (4)
- ISE 580 Performance Analysis with Simulation (4)

**Group B**
- ISE 506 Lean Operations (4)
- ISE 525 Design of Experiments (4)
- ISE 527 Quality Management for Engineers (4)
- ISE 583 Enterprise Wide Information Systems (4)

**Group C**
- ISE 561 Economic Analysis for Engineering Projects (4)
- ISE 562 Decision Analysis (4)
- ISE 564 Performance Analysis (4)
- ISE 570 Human Factors in Engineering (4)

*Total Minimum Units Required for the PDP degree: 20*
Masters Degree – Operations Research Engineering
Progressive Degree Option

The MSORE degree is for students who hold a bachelor’s degree in engineering, mathematics, science or related fields, who would like to enter careers in the use of computers and mathematics in solving business problems.

Required Courses

- ISE 536 Linear Programming and Extensions (4)
- ISE 538 Performance Analysis Using Markov Models (4)
- ISE 580 Performance Analysis with Simulation (4)
- ISE 583 Enterprise Wide Information Systems (4)
- ISE 632 Network Flows with Combinatorial Optimization (4)

*Total Minimum Units Required for the Operations Research Engineering PDP degree: 20*
The MS in Product Development Engineering is an interdisciplinary degree program jointly offered by the Aerospace and Mechanical Engineering and the Daniel J. Epstein Industrial and Systems Engineering Departments. The Aerospace and Mechanical Engineering Department will manage this joint degree program.

Developing new products is the essence of human intelligence in general, and engineering professions in particular. The growth of our economy has been largely determined by the engineer’s performance and effectiveness in new product developments. The ever-increasing demands for product functions, coupled with low cost, high quality, and short lead-time requirements have made product development a very complex and interdisciplinary activity. The recent high-tech revolutions and stringent environmental concerns have further contributed to the complexity of modern product development. There exists a great human resource need in the areas of new product developments.

There are three interrelated disciplines in product development: art, management, and engineering. The MS in Product Development Engineering program focuses on the engineering discipline, ranging from management to technology. From the engineering viewpoint, product development can be seen as a process from invention, design, planning, production, to service phases. Three types of knowledge are needed for an engineer to go through these phases:

- knowledge to generate new product ideas
- knowledge to evaluate these ideas
- knowledge to structure and manage the development process

This innovative degree program provides students with an integrated education experience, including modern theories and practical experiences, to acquire this knowledge systematically so that they can accomplish these phases efficiently.

All students are required to take the (2) core courses. Then you will choose which Specialization and complete those requirements.

Core Courses (8 units)
- ISE 445 Principles of Practices of Global Innovation (4)
- ISE 501 Innovative Conceptual Design for New Product Development (4)
Management Specialization (8 units)
- ISE 515 Engineering Project Management (4)
- ISE 544 Leading and Managing Engineering Teams (4)
- OR
- ISE 585 Strategic Management of Technology Innovation (4)

Management Specialization Technical Electives (4 units)
- AME 504 Mechatronic Systems Engineering (4)
- AME 510 Advanced Computational Design and Manufacturing (4)
- ISE 514 Advanced Production Planning and Scheduling (4)
- ISE 525 Design of Experiments (4)
- ISE 527 Quality Management for Engineers (4)
- ISE 544 Leading and Managing Engineering Teams (4) **
- ISE 561 Economic Analysis of Engineering Projects (4)
- ISE 562 Decision Analysis (4)
- ISE 580 Performance Analysis with Simulation (4)
- ISE 583 Enterprise Wide Information Systems (4)
- ISE 585 Strategic Management of Technology (4) **
- ISE 610 Advance Design of Experiments and Quality Engineering (4)

**Cannot double count**

*Total Minimum Units Required for the Management Specialization PDP degree: 20*